Objective: Lead the UC system in undergraduate student success by 2030.

5 UE Goals:

• Achieve 2030 graduation rate goals
  o Strategic, bold, data-informed goal-setting
  o Building ecologies of holistic student support
  o Increase credit hours & campus-wide seminars; online course conversions; High DFW course redesigns
  o Strategic Advising Support/Redesign
  o BSSC/Kessler programming/Pipeline programming
  o Strategic partnerships with campus units
  o Strategic deployment of ARC programming offerings to boost graduation rates
  o UIA projects through data-informed, intentional student support & faculty collaboration

• Eliminate equity gaps by 2030
  o Strategic, bold, data-informed goal-setting
  o Expand inclusive pedagogy
  o Develop equity-focused teaching/data-informed continuous improvement/ADT engagement
  o DFW course redesigns through RIDLE; reduce DFW rates in general & by subgroup in UWP & campus;
  o Strategic Advising Support/Redesign
  o Enhance UWP outcomes and boost first-year writing access and success
  o BSSC/Kessler programming/HPAC/WAFYA/Pipeline programs
  o Strategic deployment of ARC programming offerings to reduce equity gaps
  o Expand university-wide writing support
  o UIA projects through data-informed, intentional student support & faculty collaboration/promote grants for cross-institutional innovation/UE Speaker Series

• Boost student participation in High Impact Practices
  o Strategic, bold, data-informed goal-setting
  o Marketing/recruiting/UE Speaker Series
  o Expand capacity of students served
  o Systematically collect data on high impact practices & other academic engagement opportunities
  o Elevate community engaged learning opportunities in partnership with Schools/Colleges/Units
  o Strategic partnerships between UE & existing campus structures (i.e., E&G programs, learning communities, etc.)

• Improve sense of inclusion, belonging, servingness, and respect, across demographics
  o Strategic, bold, data-informed goal-setting
  o Expand inclusive pedagogy
  o UWP DEI workgroup
  o BSSC/Kessler programming/WAFYA/Pipeline programs
  o UIA projects through data-informed, intentional student support & faculty collaboration/promote grants for cross-institutional innovation/UE Speaker Series
  o Realize the various institutional identities as an R1, HSI, HSRU, AANAPISI, Seal-certified, Pell, First-Generation student serving university
  o Scale validating practices and policies; elevate a culture of servingness across campus

• Improve perceived ROI and willingness to choose UCR again, across demographics
  o Strategic, bold, data-informed goal-setting
  o Expand faculty use of learning outcomes
  o Elevate Honor’s program impact and reach/ARC & HPAC programming
  o Lead a robust storytelling campaign about student success;
  o Promote community/workforce readiness & pipeline programs across UE structures